

AUDITED CONSOLIDATED FINANCIAL STATEMENTS

YEARS ENDED MARCH 31, 2022 AND 2021

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INDEPENDENT AUDITORS' REPORT

The Board of Directors
The Lakeside Association and Affiliates
Lakeside, Ohio

Opinion

We have audited the accompanying consolidated financial statements of The Lakeside Association and Affiliates (an Ohio nonprofit organization), which comprise the consolidated statements of financial position as of March 31, 2022 and 2021, and the related consolidated statements of activities and changes in net assts, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Lakeside Association and Affiliates (the Association) as of March 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated
 financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the Association's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting
 estimates made by management, as well as evaluate the overall presentation of the consolidated financial
 statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Sandusky, Ohio November 11, 2022

Barnes Wendling CMs

Consolidated Statements of Financial Position

| | March 31, | | | | |
|-------------------------------|---------------|---------------|--|--|--|
| | 2022 | 2021 | | | |
| ASSETS | | | | | |
| Current Assets | | | | | |
| Cash and cash equivalents | \$ 3,223,561 | \$ 2,609,686 | | | |
| Accounts receivable, net | 371,787 | 330,863 | | | |
| Supplies inventory | 13,489 | 10,240 | | | |
| Prepaid expenses | 135,681_ | 37,222 | | | |
| TOTAL CURRENT ASSETS | 3,744,518 | 2,988,011 | | | |
| Property and Equipment | | | | | |
| Land and land improvements | 12,091,458 | 11,910,718 | | | |
| Buildings and fixed equipment | 17,199,548 | 16,432,094 | | | |
| Equipment | 4,438,218 | 4,381,036 | | | |
| | 33,729,224 | 32,723,848 | | | |
| Less accumulated depreciation | 20,083,986 | 19,149,548 | | | |
| | 13,645,238 | 13,574,300 | | | |
| Construction in progress | 638,088 | 571,076 | | | |
| | 14,283,326 | 14,145,376 | | | |
| Other Assets | | | | | |
| Investments | 10,798,504 | 10,352,405 | | | |
| Other assets | 26,168 | 26,168 | | | |
| Goodwill, net | | 10,000 | | | |
| | 10,824,672 | 10,388,573 | | | |
| TOTAL ASSETS | \$ 28,852,516 | \$ 27,521,960 | | | |

Consolidated Statements of Financial Position (Continued)

| | March 31, | | | |
|--|-----------|------------|----|------------|
| | | 2022 | · | 2021 |
| LIABILITIES AND NET ASSETS | | | | |
| Current Liabilities | | | | |
| Accounts payable | \$ | 276,541 | \$ | 203,952 |
| Accrued salaries and wages | | 150,203 | | 195,345 |
| Deferred revenue | | 830,140 | | 483,287 |
| Line of credit | | 308,835 | | 308,835 |
| Current portion of notes payable | | 105,444 | | 84,854 |
| Current portion Paycheck Protection Program loan | | -0- | | 146,323 |
| Current portion of obligations under annuity agreements | | 4,682 | | 7,182 |
| TOTAL CURRENT LIABILITIES | | 1,675,845 | | 1,429,778 |
| Long-Term Liabilities | | | | |
| Notes payable, less current portion | | 1,183,049 | | 1,022,412 |
| Paycheck Protection Program loan, less current portion | | -0- | | 493,087 |
| Obligations under annuity agreements, less current portion | | 26,633 | | 24,133 |
| | | 1,209,682 | | 1,539,632 |
| TOTAL LIABILITIES | | 2,885,527 | | 2,969,410 |
| Net Assets | | | | |
| Without donor restriction | | | | |
| Undesignated | | 14,826,731 | | 14,547,160 |
| Designated by the Board for endowment | | 2,800,919 | | 2,713,228 |
| Regulatory-restricted endowment funds | | 82,293 | | 81,285 |
| With donor restriction | | 17,709,943 | | 17,341,673 |
| Development fund | | 1,117,792 | | 434,048 |
| Fiduciary fund | | 245,908 | | 241,858 |
| Endowment funds | | 6,893,346 | | 6,534,971 |
| Lindownicht fainas | | 8,257,046 | | 7,210,877 |
| TOTAL NET ASSETS | | 25,966,989 | | 24,552,550 |
| TOTAL LIABILITIES AND NET ASSETS | \$ | 28,852,516 | \$ | 27,521,960 |

Consolidated Statements of Activities and Changes in Net Assets Year Ended March 31, 2022

| | Without Donor Restriction | With Donor Restriction | Total |
|--|---------------------------------|------------------------------|---------------|
| REVENUE AND OTHER SUPPORT | | | |
| Program revenue | | | |
| Chautauqua | \$ 6,816,964 | | \$ 6,816,964 |
| Realty, net | 387,347 | | 387,347 |
| Memorial Garden - burial fees | 28,500 | | 28,500 |
| | 7,232,811 | \$ -0- | 7,232,811 |
| Support | | | |
| Contributions and bequests | 706,665 | 1,358,001 | 2,064,666 |
| Investment income, net | 167,335 | 435,281 | 602,616 |
| Change in annuity agreements, net | -0- | (5,215) | (5,215) |
| | 874,000 | 1,788,067 | 2,662,067 |
| Total revenue and support | 8,106,811 | 1,788,067 | 9,894,878 |
| Endowment appropriation | 212,461 | (212,461) | -0- |
| Net assets released from restrictions | 529,437 | (529,437) | -0- |
| Total revenue and other support | 8,848,709 | 1,046,169 | 9,894,878 |
| EXPENSES | | | |
| Program | | | |
| Chautauqua | 6,370,733 | | 6,370,733 |
| Realty | 393,351 | | 393,351 |
| Memorial Garden | 64,770 | | 64,770 |
| | 6,828,854 | -0- | 6,828,854 |
| General and administrative | 1,951,391 | | 1,951,391 |
| Fundraising | 344,504 | | 344,504 |
| Total expenses | 9,124,749 | -0- | 9,124,749 |
| OTHER INCOME | | | |
| Paycheck Protection Program loan forgiveness | 639,410 | | 639,410 |
| Gain on disposal of property and equipment | 4,900 | | 4,900 |
| Total other income | 644,310 | -0- | 644,310 |
| Changes in net assets | 368,270 | 1,046,169 | 1,414,439 |
| Net assets, beginning of year | 17,341,673 | 7,210,877 | 24,552,550 |
| NET ASSETS, end of year | \$ 17,709,943 | \$ 8,257,046 | \$ 25,966,989 |

Consolidated Statements of Activities and Changes in Net Assets Year Ended March 31, 2021

| | Without With Donor Donor Restriction Restriction | | Total | |
|--|--|-----------------------|------------------------------|--|
| REVENUE AND OTHER SUPPORT | | | | |
| Program revenue | | | | |
| Chautauqua | \$ 5,245,448 | | \$ 5,245,448 | |
| Realty, net | 435,735 | | 435,735 | |
| Memorial Garden - burial fees | 23,750 | \$ -0- | 23,750 | |
| Cupport | 5,704,933 | \$ -0- | 5,704,933 | |
| Support | 1 557 977 | 256 570 | 1 012 056 | |
| Contributions and bequests | 1,557,377 | 256,579 | 1,813,956 | |
| Investment income, net Change in annuity agreements, net | 931,612 | 2,096,101 (7,020) | 3,027,713 | |
| Change in annuity agreements, het | 2,488,989 | 2,345,660 | <u>(7,020)</u> 4,834,649 | |
| Total revenue and support | 8,193,922 | 2,345,660 | 10,539,582 | |
| Total revenue and support | 0,100,022 | 2,040,000 | 10,000,002 | |
| Endowment appropriation | 185,238 | (185,238) | -0- | |
| Net assets released from restrictions | 271,450 | (271,450) | -0- | |
| Total revenue and other support | 8,650,610 | 1,888,972 | 10,539,582 | |
| | , , | , , | , , | |
| EXPENSES | | | | |
| Program | | | | |
| Chautauqua | 4,999,377 | | 4,999,377 | |
| Realty | 426,621 | | 426,621 | |
| Memorial Garden | 56,298 | | 56,298 | |
| | 5,482,296 | -0- | 5,482,296 | |
| General and administrative | 1,597,636 | | 1,597,636 | |
| Fundraising | 215,616 | | 215,616 | |
| Total expenses | 7,295,548 | -0- | 7,295,548 | |
| OTHER INCOME | | | | |
| Other income | 281,643 | | 281,643 | |
| Paycheck Protection Program loan forgiveness | 652,300 | | 652,300 | |
| Gain on disposal of property and equipment | 10,374 | | 10,374 | |
| Total other income | 944,317 | -0- | 944,317 | |
| Changes in net assets | 2,299,379 | 1,888,972 | 4,188,351 | |
| Net assets, beginning of year | 15,042,294 | 5,321,905 | 20,364,199 | |
| NET ASSETS, end of year | \$ 17,341,673 | \$ 7,210,877 | \$ 24,552,550 | |

Consolidated Statements of Functional Expenses Year Ended March 31, 2022

| | | | Memorial | Total | General and | | |
|---|--------------|------------|-----------|--------------|----------------|-------------|--------------|
| | Chautauqua | Realty | Garden | Program | Administrative | Fundraising | Total |
| Salaries and wages | \$ 2,040,196 | \$ 172,143 | \$ 26,829 | \$ 2,239,168 | \$ 856,064 | \$ 189,188 | \$ 3,284,420 |
| Payroll taxes | 193,669 | 4,201 | | 197,870 | 66,646 | 14,577 | 279,093 |
| Employee benefits | 264,717 | 9,679 | | 274,396 | 138,759 | 51,148 | 464,303 |
| Program contracts | 710,321 | 2,097 | 3,102 | 715,520 | | | 715,520 |
| Supplies | 313,985 | 951 | 3 | 314,939 | 69,239 | 8,509 | 392,687 |
| Depreciation and amortization | 935,086 | 15,509 | 23,342 | 973,937 | 7,968 | 5,924 | 987,829 |
| Utilities, telephone, and rubbish removal | 546,426 | 731 | 3,674 | 550,831 | 63,624 | | 614,455 |
| Maintenance and repairs | 245,940 | 104,396 | 7,518 | 357,854 | 10,484 | 280 | 368,618 |
| Advertising and publications | | | | -0- | 48,544 | | 48,544 |
| Travel and auto | 60,879 | | | 60,879 | 4,256 | 7,513 | 72,648 |
| Food service and lodging | 421,062 | | | 421,062 | 1,824 | 83 | 422,969 |
| Professional fees | 8,403 | 8,051 | 25 | 16,479 | 360,717 | 4,297 | 381,493 |
| Bank charges | 1,539 | 41,656 | | 43,195 | 201,761 | 126 | 245,082 |
| Insurance | 147,561 | 4,300 | | 151,861 | 16,925 | 634 | 169,420 |
| Taxes | 138,607 | 10,669 | | 149,276 | 13,582 | | 162,858 |
| Lease payments | 93,339 | 1,942 | | 95,281 | 64,069 | 1,889 | 161,239 |
| Promotional | 131,078 | 150 | | 131,228 | | 29,371 | 160,599 |
| Interest expense | 55,610 | 5,746 | | 61,356 | 1,337 | | 62,693 |
| Miscellaneous | 62,315 | 11,130 | 277 | 73,722 | 25,592 | 30,965 | 130,279 |
| Total expenses reported by function | \$ 6,370,733 | \$ 393,351 | \$ 64,770 | \$ 6,828,854 | \$ 1,951,391 | \$ 344,504 | \$ 9,124,749 |

Consolidated Statements of Functional Expenses Year Ended March 31, 2021

| | Program | | | | | | | | | | | |
|---|--------------|-------|-------|----------|---|--------------|----|--------------|----|------------|-------------|----|
| | | | | Memoria | | Total | G | eneral and | | | | |
| | Chautauqua | Rea | alty | Garden | | Program | Ad | ministrative | Fu | undraising | Total | |
| Salaries and wages | \$ 1,694,163 | \$ 23 | 8,343 | \$ 18,75 | 3 | \$ 1,951,259 | \$ | 541,935 | \$ | 135,200 | \$ 2,628,39 | 94 |
| Payroll taxes | 161,168 | 1 | 2,311 | | | 173,479 | | 38,697 | | 9,932 | 222,10 | 80 |
| Employee benefits | 275,188 | 2 | 1,180 | | | 296,368 | | 165,226 | | 37,761 | 499,35 | 55 |
| Program contracts | 360,460 | 1 | 0,662 | | | 371,122 | | 7,924 | | | 379,04 | 46 |
| Supplies | 163,823 | | 5,607 | 23 | 7 | 169,667 | | 35,857 | | 3,322 | 208,84 | 46 |
| Depreciation and amortization | 928,799 | 1 | 5,509 | 26,41 | 6 | 970,724 | | 8,453 | | 6,096 | 985,27 | 73 |
| Utilities, telephone, and rubbish removal | 471,087 | 1 | 0,064 | 4,69 | 8 | 485,849 | | 54,332 | | | 540,18 | 81 |
| Maintenance and repairs | 158,439 | 4 | 7,163 | 4,87 | 3 | 210,475 | | 11,056 | | 1,562 | 223,09 | 93 |
| Advertising and publications | | | | | | -0- | | 66,316 | | | 66,3 | 16 |
| Travel and auto | 23,455 | | | | | 23,455 | | 907 | | 3,341 | 27,70 | 03 |
| Food service and lodging | 200,815 | | 500 | | | 201,315 | | 1,701 | | 200 | 203,21 | 16 |
| Professional fees | 885 | | 9,961 | 2 | 5 | 10,871 | | 330,338 | | 1,568 | 342,77 | 77 |
| Bank charges | 721 | 2 | 8,434 | | | 29,155 | | 137,511 | | 369 | 167,03 | 35 |
| Insurance | 140,415 | | 6,778 | | | 147,193 | | 15,340 | | | 162,53 | 33 |
| Taxes | 121,152 | | 2,120 | | | 123,272 | | 12,905 | | | 136,17 | 77 |
| Lease payments | 94,889 | | 7,723 | | | 102,612 | | 63,643 | | 1,248 | 167,50 | 03 |
| Promotional | 80,475 | | | | | 80,475 | | | | 13,861 | 94,33 | 36 |
| Interest expense | 21,748 | | 6,372 | | | 28,120 | | 45,983 | | | 74,10 | 03 |
| Miscellaneous | 101,695 | | 3,894 | 1,29 | 6 | 106,885 | | 59,512 | | 1,156 | 167,55 | 53 |
| Total expenses reported by function | \$ 4,999,377 | \$ 42 | 6,621 | \$ 56,29 | 8 | \$ 5,482,296 | \$ | 1,597,636 | \$ | 215,616 | \$ 7,295,54 | 48 |

Consolidated Statements of Cash Flows

| | Years Ended N | | | March 31, | | |
|---|---------------|-----------|----|------------|--|--|
| | | 2022 | | 2021 | | |
| Cash Flows From Operating Activities: | | | | | | |
| Changes in net assets: | \$ | 1,414,439 | \$ | 4,188,351 | | |
| Adjustments to reconcile changes in net assets | | | | | | |
| to net cash provided by operating activities: | | | | | | |
| Depreciation and amortization | | 977,829 | | 975,273 | | |
| Amortization of goodwill | | 10,000 | | 10,000 | | |
| Paycheck Protection Program loan forgiveness | (| 639,410) | (| 652,300) | | |
| Realized/unrealized gain on investments | (| 465,854) | (| 2,893,542) | | |
| Gain on disposal of property and equipment | (| 4,900) | (| 10,374) | | |
| Contributions restricted for long-term investment | (| 144,820) | (| 168,272) | | |
| Change in annuity agreements, net | | 5,215 | | 7,020 | | |
| (Increase) decrease in assets: | | | | | | |
| Accounts receivable | (| 40,924) | | 95,147 | | |
| Pledges receivable | | -0- | | 30,678 | | |
| Supplies inventory | (| 3,249) | (| 5,596) | | |
| Prepaid expenses | (| 98,459) | | 176,323 | | |
| Increase (decrease) in liabilities: | | | | | | |
| Accounts payable | | 72,589 | (| 196,677) | | |
| Accrued salaries and wages | (| 45,142) | | 8,402 | | |
| Deferred revenue | | 346,853 | (| 219,412) | | |
| Accrued expenses | | -0- | (| 4,950) | | |
| Net cash provided by operating activities | | 1,384,167 | | 1,340,071 | | |
| Cash Flows From Investing Activities: | | | | | | |
| Purchases of property and equipment | (| 834,654) | (| 971,918) | | |
| Insurance proceeds from disposal of building | ` | 4,900 | ` | 31,317 | | |
| Purchases of investments | (| 420,265) | (| 1,067,994) | | |
| Payments to annuitants | ì | 5,215) | (| 7,020) | | |
| Proceeds from sale of investments | | 440,020 | ` | 1,025,479 | | |
| Net cash used in investing activities | (| 815,214) | (| 990,136) | | |
| Cash Flows From Financing Activities: | | | | | | |
| Contributions restricted for long-term investment | | 144,820 | | 168,272 | | |
| Proceeds from line of credit | | -0- | | 8,622 | | |
| Proceeds from Paycheck Protection Program loans | | -0- | | 1,291,710 | | |
| Repayments on line of credit | | -0- | (| 1,183,622) | | |
| Payments on notes payable | (| 99,898) | (| 25,300) | | |
| Net cash provided by financing activities | | 44,922 | | 259,682 | | |
| Net increase in cash and cash equivalents | | 613,875 | | 609,617 | | |
| Cash and cash equivalents at beginning of year | | 2,609,686 | | 2,000,069 | | |
| Cash and cash equivalents at end of year | \$ | 3,223,561 | \$ | 2,609,686 | | |
| Supplemental disclosures of cash flow information | | | | | | |
| Cash paid during the year for: | | | | | | |
| Interest | \$ | 62,693 | \$ | 74,103 | | |
| Income taxes | \$ | 45,000 | \$ | 7,000 | | |

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

The Lakeside Association was incorporated in the State of Ohio in 1919 as a not-for-profit association providing religious, educational, cultural, and recreational programs upon the plan or system known as the Chautauqua plan to Lakeside residents and guests. The Lakeside Association generates revenue from the programs which are comprised of recreational activities, admission passes, donations, contributions, investment income, accommodations, food services and assessment charges paid by the Lakeside homeowners.

Lakeside Chautauqua Realty, LLC (Realty), a wholly owned for-profit subsidiary of the Lakeside Association, provides vacation rental services and real estate sales services.

The Memorial Garden at Chautauqua Park LLC (Memorial Garden), a wholly owned nonprofit subsidiary of the Lakeside Association, operates a memorial garden.

The Lakeside Chautauqua Foundation (Foundation) is a nonprofit organization dedicated to raising and growing charitable giving to support the Lakeside Association in accordance with its mission.

Basis of Accounting

The consolidated financial statements of the Lakeside Association have been prepared utilizing the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities. Furthermore, the accounting policies adhered to by the Association are generally consistent with the *Audit and Accounting Guide for Not-For-Profit Entities* issued by the American Institute of Certified Public Accountants.

Consolidated Financial Statements

The accompanying consolidated financial statements present the consolidated statements of financial position, statements of activities and changes in net assets, functional expenses, and cash flows of The Lakeside Association, its wholly owned subsidiaries Realty and Memorial Garden, and a related nonprofit, Foundation, collectively, the (Association). All intercompany transactions and balances have been eliminated in the consolidation.

Basis of Presentation

The Association is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restriction and net assets with donor restriction.

Net Assets without Donor Restriction

Net assets not subject to donor-imposed restrictions. This includes net asset endowment funds designated by the board of directors, which are subject to the spending policy as further described in Note H. This also includes net assets designated to an endowment in accordance with Ohio Revised Code 1721.21. The Association's regulatory restricted perpetual care endowment is described in Note I to the consolidated financial statements.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Assets with Donor Restriction

Net assets subject to donor-imposed restriction, as further described in Note G. Some donor-imposed restrictions are temporary in nature, such as those met by passage of time or other events specified by the donor. Donor-imposed restrictions temporary in nature are included in the Association's development fund and fiduciary fund. The development fund represents donor-restricted contributions not yet used for the donor specified purpose. The fiduciary fund consists of investments held under charitable remainder gift annuities and charitable remainder unitrusts, net of the present value of the liabilities to the annuitants and trust beneficiaries for future payments. The fiduciary fund net assets are restricted until the death of the annuitant or trust beneficiaries, at which time the remaining trust assets are available to the Association. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates resources be maintained in perpetuity, as further described in Note H.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

The Association considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Cash and cash equivalents exclude any cash or cash equivalents maintained in a professional investment account. The Association's cash balances may exceed the insured amount from time to time.

Accounts Receivable

Accounts receivable are generally homeowner assessments requiring payment within 30 days from the invoice date. The carrying amount of accounts receivable is reduced by a valuation allowance reflecting management's best estimate of the amounts not to be collected. Unpaid accounts receivable bear interest of 1.50% per month after 30 days.

Management individually reviews all accounts receivable balances exceeding 60 days from invoice date and based on an assessment of current creditworthiness, estimates the portion, if any, of the balance not to be collected. The Association's policy is to place liens on the property of homeowners whose assessments due are more than 60 days delinquent and exceed \$2,000. Accounts are written off when deemed uncollectible. At March 31, 2022 and 2021, the allowance for doubtful accounts was \$3,325 and \$7,693, respectively. Bad debt recovery (expense) was \$4,167 and (\$80), respectively, for the years ended March 31, 2022 and 2021.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Supplies Inventory

Supplies inventory consists of maintenance supplies and is stated at the lower of cost, determined by the first-in, first-out method (FIFO) or net realizable value.

Property and Equipment

Purchased property and equipment are stated at cost. Donated property and equipment are stated at fair value at the time of the donation. All property and equipment are being depreciated on the straight-line basis over the estimated useful lives of the assets, ranging from five to forty years. The Association's policy is to capitalize assets greater than \$2,500 with a useful life of more than one year. Construction in progress consists of accumulated costs for constructing property and equipment until the property and equipment is complete and placed in service. Construction in progress is not depreciated. The Association holds legal title to all land within the gates of the Association. Homeowners own the cottages built on the land owned by the Association.

Repairs and maintenance are charged to expense as incurred, whereas the costs of property and equipment additions and improvements are capitalized. Depreciation and amortization expense for the years ended March 31, 2022 and 2021 was \$977,829 and \$975,273, respectively.

Investments

The Association's investments consist of fiduciary investments, endowment investments, and Association investments. Investments are comprised of the following:

March 31.

| | | . • ., |
|-------------------------|--------------|--------------|
| | 2022 | 2021 |
| Fiduciary investments | \$ 277,223 | \$ 273,173 |
| Endowment investments | 9,776,558 | 9,329,484 |
| Association investments | 744,723_ | 749,748 |
| | \$10,798,504 | \$10,352,405 |
| | | |

Fiduciary investments are investments held under split interest agreements as further described in Note F. Endowment investments are further described in Note H. Association investments are comprised of contributions without donor restriction invested for the purpose of earning investment income on cash intended for future needs. Investment income includes realized and unrealized gains and losses, and interest and dividends, net of fees.

Goodwill

The Association evaluates impairment of goodwill whenever events or changes in circumstances indicate the carrying amount of goodwill may not be recoverable. The Association amortizes goodwill over 9 years. The cost of the goodwill at March 31, 2022 and 2021 was \$90,000. Accumulated amortization for the years ended March 31, 2022 and 2021 was \$90,000 and \$80,000, respectively. Amortization expense for the years ended March 31, 2022 and 2021 was \$10,000.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Revenue

Deferred revenue represents various deposits received from hotel guests and cottage rentals received in advance of their stay. Deferred revenue also represents burial placement fees received in advance of placing the remains of loved ones in the Memorial Garden.

Revenue Recognition

Program Revenue

Program revenue is recognized as revenue when goods are rendered or services performed. The performance obligation is satisfied upon delivery of the goods or satisfaction of the service requirements. Fees for goods and services received prior to year end for goods not yet rendered or services not yet performed are reported as deferred revenue on the consolidated statements of financial position.

Chautauqua Revenue

Chautauqua revenue consists of the following:

| | Years Ended March 31, | | | | |
|----------------------------|-----------------------|--------------|--|--|--|
| | 2022 | 2021 | | | |
| Admission charges | \$ 2,996,200 | \$ 2,255,245 | | | |
| Assessment fees | 1,190,052 | 1,395,429 | | | |
| Facility rentals | 92,621 | 291,537 | | | |
| Hotel accomodations | 1,118,451 | 365,371 | | | |
| Commercial rental | 199,825 | 155,204 | | | |
| Other programmatic revenue | 729,686 | 546,751 | | | |
| Restaurant | 490,129 | 235,909 | | | |
| | \$ 6,816,964 | \$ 5,245,446 | | | |

Admission charges: The Association's gates are generally in operation at all entrances to the Association's grounds beginning Memorial Day weekend through Labor Day weekend (the Association's season). Operation of the gates is considered paramount to controlling access to the Association's events and venues and maintaining a safe and secure environment for all during the Association's season. Individuals entering the Association's gates must purchase a pass for entry and a parking pass if a vehicle is being parked inside the Association's gates or in allowable parking locations outside of the Association's gates. Both gate and parking passes may be purchased for a day, multiple days, a partial day, or for the Association's season.

Commercial rental: Property rental income related to commercial property leases is recognized on an accrual basis over the terms of the related leases on a straight-line basis. Amounts received in advance are recorded as a liability within deferred revenue. Tenant chargebacks and common area maintenance are recognized in the period earned, as further described in Note K.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Assessment Fees: The Association's homeowners are subject to annual assessments, which are billed at the end of each calendar quarter, to provide funds for the Association's street and sanitary related expenses and capital repairs. Assessment fees are assessed based on a rate set by the Board of Directors annually, not to exceed 1.00%, multiplied by the appraised value of each property, as it appears on the County Tax Duplicate. The annual set rate for the years ended March 31, 2022 and 2021 was 0.308%. Beginning in the quarter ended September 2019 and ending in the quarter ended December 2020, for a total of six quarters, the annual assessment rate increased to 0.438% to fund engineering work associated with future infrastructure improvements.

Included in billings for assessment fees are fees associated with trash collection. Trash collection fees were \$237 per year per cottage for the years ended March 31, 2022 and 2021. Assessment fee revenue is recognized over the assessment period.

Facility rental, hotel accommodations, other programmatic revenue, and restaurant: Facility rental, hotel accommodations, other programmatic revenue, and restaurant revenue are recognized when the rentals take place, over the period of stay at one of the Association's hotels, programs take place, or food service is provided, respectively.

Realty Revenue

Realty revenue consists of the following:

| | Year Ended March 31, | | | | | |
|-----------------------------|----------------------|---------|--|------|---------|--|
| | 2022 | | | 2022 | | |
| Cottage rental revenue, net | \$ | 266,622 | | \$ | 222,565 | |
| Realty commissions, net | | 105,296 | | | 213,170 | |
| Commercial rental | | 15,000 | | | -0- | |
| Other programmatic revenue | | 429 | | | -0- | |
| | \$ | 387,347 | | \$ | 435,735 | |

Cottage rentals: Realty provides vacation rental services to the Association's homeowners who rent their cottages to visitors of the Association. Realty promotes homes available for rent, books reservations, and handles collections of rental fees. The Association's homeowners receive commissions for the rental of their cottage at a rate of 80% of the rental fee. Realty retains 20% of the rental fee. Cottage rental revenue also includes fees charged for cottage maintenance. Cottage rental revenue and owner cottage rental commissions are reported net on the consolidated statements of activities and changes in net assets. Cottage rental revenue and owner cottage rental commissions are recognized when the rentals take place.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Cottage rental revenue net of owner cottage rental commissions was:

| | | Year Ended March 31, | | | | | | |
|-----------------------------------|----|----------------------|------|----------|--|--|--|--|
| | | 2022 | 2021 | | | | | |
| Cottage rentals revenue | \$ | 960,622 | \$ | 747,508 | | | | |
| Owner cottage rentals commissions | _(| 694,000) | _(| 524,943) | | | | |
| Cottage rental revenue, net | \$ | 266,622 | \$ | 222,565 | | | | |

Realty gross commissions: Realty provides real estate sale services inside the Association's gates and in the surrounding areas. For the year ended March 31, 2021, Realty paid commissions to real estate agents and brokers upon sale of the real estate based on contractually agreed upon rates. The realty gross commissions and real estate agent and broker commissions were reported net on the consolidated statements of activities. Realty gross commissions and real estate agent and broker commissions were recognized when the real estate sale is complete.

Realty gross commission net of real estate agent commissions for the year ended March 31, 2021 was:

| Realty gross commissions | \$ | 499,460 |
|--|----|----------|
| Real estate agent and broker commissions | _(| 286,290) |
| Realty commissions, net | \$ | 213,170 |

Realty entered into a brokerage services and commission agreement (Brokerage Agreement) in April 2021 with an unrelated real estate brokerage company (Company) for an initial term of five years with an automatic renewal for an additional five years. Under the Brokerage Agreement, the Company provides management and administrative services for Realty's real estate sale services. The Company pays Realty 20% of the gross sales commission the Company receives for agents that work out of the Company's Lakeside office for any sale of property located within the Lakeside community.

Memorial Garden - Burial Fees

Burial fee revenue is recognized as revenue when the ashes of the deceased are placed in Memorial Garden. The performance obligation is satisfied upon satisfaction of the service requirements. Burial fees received prior to year end for services not yet performed are reported as deferred revenue on the consolidated statements of financial position.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Contributions and Bequests

The Association recognizes contributions and bequests in the period in which cash, securities, pledge or grant (unconditional promises to give), or a notification of a beneficial interest is received. Conditional promises to give, those with a measurable performance or other barrier and a right of return, are not recognized as contributions until the conditions on which they depend are met.

Paycheck Protection Program Loans

The Association elected to account for Paycheck Protection Program (PPP) loans using the debt model. Under this method of accounting, the Association recorded loans from its bank as long-term debt with accrued interest until such time as the loans were formally forgiven, at which time the Association recorded the debt forgiveness as other income.

Under the CARES Act, the Association applied for and received a PPP loan of \$652,300 in April 2020. The loan bore interest at 1.00%. The Association received formal forgiveness in February 2021 and recognized PPP loan forgiveness of \$652,300.

In January 2021, the Association applied for and received a second PPP loan of \$639,410 from the Small Business Administration under the Economic Aid Act (enacted December 27, 2020). The loan bore interest at 1.00%. The Association received formal forgiveness in October 2021, and recognized PPP loan forgiveness of \$639,410.

Other Income

Other income for the year ended March 31, 2021 includes \$281,643 of Ohio Bureau of Workers' Compensation (BWC) dividend income which was provided by the BWC to ease the financial pressures businesses in the State of Ohio are facing due to the COVID-19 pandemic.

Advertising

Advertising costs are charged to expense in the period the advertising first takes place. Advertising expense was \$48,544 and \$66,316 for the years ended March 31, 2022 and 2021, respectively.

Functional Allocation of Expenses

The consolidated financial statements report certain categories of expenses attributed to more than one program or supporting function. Expenses identified with a specific program or supporting function are recorded directly according to their natural expense classification. Certain expenses relate to more than one function and require allocation on a reasonable basis consistently applied. The expenses allocated include salaries and wages, payroll taxes, employee benefits, depreciation, utilities and rubbish, maintenance and repairs, telephone, and miscellaneous, which are allocated based on an analysis by management of employee time spent within each functional area.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Donated Services and Materials

The Association receives volunteer services and materials not reportable under accounting principles generally accepted in the United States of America. A substantial number of unpaid volunteers have donated a significant amount of time to the Association's program and fundraising efforts. However, these services are not reflected in the consolidated financial statements because they have not met standards required by accounting principles generally accepted in the United States of America.

Collections

The primary focus of the collection is to maintain, exhibit, interpret, and engage visitors with works of art. Collections acquired either through purchase or donations are not capitalized. Purchases of collection items are recorded as decreases in net assets without donor restrictions if purchased with unrestricted assets and as decreases in net assets with donor restrictions if purchased with donor-restricted funds. Contributions of collection items are not recognized in the consolidated statements of activities.

Proceeds from deaccessions or insurance recoveries are reflected on the consolidated statements of activities and changes in net assets based on the absence or existence and nature of donor-imposed restrictions.

The Association collection items approved for deaccession may be gifted, traded, or sold to another nonprofit organization, discarded, partially discarded, or auctioned. Proceeds from the sale of deaccessioned objects or collections may be used for the expenses incurred in conservation and preservation, re-housing collections, storage, security, collections management, exhibit upgrades and the enhancement of the presentation of interior and exterior of the complex; including signs, authentic interior and exterior details and the creation of a better visitor experience. During the years ended March 31, 2022 and 2021, the Association did not deaccession of any collections for proceeds.

Reclassifications

Certain amounts in the 2021 consolidated financial statements have been reclassified to conform to the 2022 presentation. The reclassifications had no effect on the Association's total assets, liabilities, or net assets.

Subsequent Events

Subsequent events have been evaluated through November 11, 2022 which is the date the consolidated financial statements were available to be issued.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE B - LIQUIDITY AND AVAILABILITY

The Association regularly monitors the availability of resources required to meet its operating needs while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Association considers all expenditures related to its ongoing programs and support services to be general expenditures. At March 31, 2022 and 2021, the Association also has access to lines of credit, making \$1,191,165 available for immediate cash needs within one year, see Note D for further details.

The Association's board has designated a portion of its resources without donor restriction as a board designated endowment fund. These funds are invested for long-term appreciation and current income but remain available and may be spent for general expenditures at the discretion of the board.

The following table shows financial assets available for general expenditures within one year:

| | March 31, | | |
|---|--------------|--------------|--|
| | 2022 | 2021 | |
| Cash and cash equivalents | \$ 2,166,569 | \$ 2,331,457 | |
| Accounts receivable, net | 371,787 | 330,863 | |
| Endowment spending rate distributions and | | | |
| appropriations over the next 12 months | 338,406 | 299,793 | |
| Association investments | 744,723 | 749,748 | |
| | \$ 3,621,485 | \$ 3,711,861 | |

NOTE C - FAIR VALUE MEASUREMENTS

Fair value is defined as the price the Association would receive to sell an asset or pay to transfer a liability in a timely transaction with an independent buyer in the principal market, or in the absence of a principal market the most advantageous market for the asset or liability. There is a three-tier hierarchy to distinguish between (1) inputs that reflect the assumptions market participants would use in pricing an asset or liability developed based on market data obtained from sources independent of the reporting entity (observable inputs) and (2) inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing an asset or liability developed based on the best information available in the circumstances (unobservable inputs) and to establish classification of fair value measurements for disclosure purposes. Various inputs are used in determining the value of the Association's financial instruments.

The inputs are summarized in the three broad levels listed below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices in active markets accessible at the measurement date for identical unrestricted assets or liabilities (for example, exchange quoted prices).

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE C - FAIR VALUE MEASUREMENTS (CONTINUED)

Level 2 - Inputs to the valuation methodology are observable inputs, other than Level 1 prices, such as quoted prices for similar assets or liabilities in active markets, quoted prices in markets not sufficiently active to qualify as Level 1, other observable inputs, or inputs corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Inputs to the valuation methodology are significant to the fair value measurement and unobservable (for example, supported by little or no market activity).

Financial assets and liabilities are classified in their entirety based on the lowest level of input significant to the fair value measurement. The Association's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels. The Association's investments are all valued based on level 1 inputs. The Association's investments accounted at fair value are summarized below:

| IVIALCII 31, | | |
|--------------|---|--|
| 2022 | 2021 | |
| \$ 359,218 | \$ 398,981 | |
| 8,261,826 | 7,979,036 | |
| 1,875,668 | 1,974,388 | |
| 301,792 | -0- | |
| \$10,798,504 | \$10,352,405 | |
| | 2022 \$ 359,218 8,261,826 1,875,668 301,792 | |

March 21

The following is a description of the valuation methodologies used to measure the investments at fair value as of March 31, 2022 and 2021. There have been no changes in the methodologies used as of March 31, 2022 and 2021.

Money market funds, equity mutual funds, fixed income mutual funds, and REIT are valued at per share value of shares held by the Association at year end.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Association believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement as of the reporting date.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE D - LINES OF CREDIT

The Association has an unsecured demand line of credit with a bank with maximum borrowings of \$500,000 at the prime interest rate (3.50% at March 31, 2022). At March 31, 2022 and 2021, the Association had borrowings outstanding of \$-0-. The line of credit renews on an annual basis.

The Association has a demand line of credit secured by certain investments of the Association with maximum borrowings of \$1,000,000 at the prime rate less 1.00% with a floor of 1.00%, maturing in September 2022. At March 31, 2022 and 2021, the Association had borrowings outstanding of \$308,835.

NOTE E - NOTES PAYABLE

Notes payable consist of the following term notes payable:

| Maturity | Interest | | | Marc | h 31, | |
|----------|----------|------------------------------------|------|-----------|-------|-----------|
| Date | Rate | Secured By: | | 2022 | | 2021 |
| 12/2023 | 5.35% | real property - the Smith Building | \$ | 100,967 | \$ | 112,844 |
| 01/2034 | 5.00% | real property - on Walnut Street | | 199,911 | | 211,914 |
| | | real property - at the Memorial | | | | |
| | | Garden and Lakeside | | | | |
| 12/2029 | 4.24% | Chautauqua Park | | 144,382 | | 159,699 |
| 12/2024 | 3.99% | real property - on Vine Street | | 27,918 | | 37,288 |
| 06/2024 | 4.15% | real property - on Poplar Street | | 138,673 | | 144,043 |
| 12/2024 | 3.50% | real property - on East 6th Street | | 369,411 | | 382,853 |
| 12/2024 | 3.50% | real property - on Poplar Street | | 264,449 | | -0- |
| 12/2021 | 4.32% | specific vehicle | | -0- | | 3,828 |
| 01/2026 | 5.49% | specific vehicle | | 37,528 | | 46,851 |
| 11/2023 | 7.02% | specific vehicle | | 5,254 | | 7,946 |
| | | | • | 1,288,493 | | 1,107,266 |
| | Le | ss current portion | | 105,444 | | 84,854 |
| | Lo | ng-term portion of notes payable | \$ ^ | 1,183,049 | \$ | 1,022,412 |

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE E - NOTES PAYABLE (CONTINUED)

Future maturities of notes payable are as follows:

| Years Ending March 31, | Amount | | |
|------------------------|------------|-----------|--|
| 2023 | \$ 105,444 | | |
| 2024 | | 186,552 | |
| 2025 | 541,338 | | |
| 2026 | 68,020 | | |
| 2027 | | 62,613 | |
| Thereafter | 324,526 | | |
| | \$ | 1,288,493 | |

Interest expense was \$62,693 and \$74,103 during the years ended March 31, 2022 and 2021, respectively.

NOTE F - SPLIT INTEREST AGREEMENTS

The Association is the beneficiary of several charitable gift annuities. The assets are recorded at fair value at the date of initial recognition. At March 31, 2022 and 2021, total assets of \$277,223 and \$273,173, respectively, were held by the Association, which are included in investments on the consolidated statements of financial position.

Under the terms of the trust agreements, designated beneficiaries receive regular payments from the trust assets for the beneficiaries remaining lives. Upon death of the beneficiaries, the assets are to be retained for the Association's unrestricted use. At March 31, 2022 and 2021, liabilities of \$31,315 were recognized as obligations under annuity agreements. The liabilities represent the present value of the expected beneficiary payments calculated based on the estimated life of the beneficiaries and a discount rate. The discount rate used to calculate the present value was 5%.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE G - NET ASSETS WITH DONOR RESTRICTION

Net assets were restricted by donors for the following purposes:

| | March 31, | | |
|--|--------------|--------------|--|
| | 2022 | 2021 | |
| Development fund | | | |
| Building and grounds | \$ 100,397 | \$ 84,871 | |
| Programming | 296,459 | 273,836 | |
| Historic preservation | 80,573 | 4,073 | |
| Hoover Auditorium | 468,518 | 69,468 | |
| Lakeside sesquicentennial celebration | 93,434 | -0- | |
| Lakefront project | 71,611 | -0- | |
| Available for subsequent years' activities | 6,800 | 1,800 | |
| Total development fund | 1,117,792 | 434,048 | |
| Fiduciary fund: charitable gift annuities, net | 245,908 | 241,858 | |
| Endowment funds | 6,893,346 | 6,534,971 | |
| Total net assets with donor restriction | \$ 8,257,046 | \$ 7,210,877 | |

NOTE H - ENDOWMENT

The Association's endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors, in accordance with the gift acceptance policy of the Foundation's Board of Directors, to function as endowments. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Association has interpreted the Unified Prudent Management of Institutional Funds Act (UPMIFA), as adopted by the State of Ohio, as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Association retains in perpetuity (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund is classified as donor restricted net assets until those amounts are appropriated for expenditure by the Association in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Association considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Association, and (7) the Association's investment policies.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE H - ENDOWMENT (CONTINUED)

Return Objectives and Risk Parameters

The Association has adopted investment and spending policies for endowment assets to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds the Association must hold in perpetuity or for a donor-specified periods as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner intended to produce above average investment yield while assuming a moderate level of investment risk. The Association expects its endowment assets over time to provide an average long-term rate of return of approximately 7% annually. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Association uses a diversified asset allocation placing a greater emphasis on equity-based investments and a total return strategy in which investment returns are achieved through both capital appreciation and current return.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Association has a policy of appropriating for expenditure each year 4% of the endowment assets average fair value at the end of the three years preceding the year in which the appropriation is planned. In establishing this policy, the Association considered the long-term expected rate of return on its endowment assets. Accordingly, over the long term, the Association expects the current spending policy to allow the endowment to grow an average 4% annually. This is consistent with the Association's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Endowment net asset composition by type of fund as of March 31, 2022:

| | Without | With | |
|---------------------------------------|--------------|--------------|--------------|
| | Donor | Donor | |
| | Restriction | Restricted | Total |
| Board-designated endowment funds | \$ 2,800,918 | | \$ 2,800,918 |
| Regulatory-restricted endowment funds | 82,293 | | 82,293 |
| Donor restricted | | | |
| Original donor-restricted gift | | \$ 4,058,582 | 4,058,582 |
| Accumulated investment gains | | 2,834,764 | 2,834,764 |
| Total | \$ 2,883,211 | \$ 6,893,346 | \$ 9,776,557 |
| | | | |

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE H - ENDOWMENT (CONTINUED)

Changes in endowment net assets for the year ended March 31, 2022:

| | Without | With | |
|---|--------------|--------------|--------------|
| | Donor | Donor | |
| | Restriction | Restricted | Total |
| Endowment net assets, beginning of year | \$ 2,794,513 | \$ 6,534,971 | \$ 9,329,484 |
| Investment income, net | 172,719 | 426,016 | 598,735 |
| Contributions | | 144,820 | 144,820 |
| Burial fees | 3,150 | | 3,150 |
| Appropriation | (87,171) | (212,461) | (299,632) |
| Endowment net assets, end of year | \$ 2,883,211 | \$ 6,893,346 | \$ 9,776,557 |

Endowment net asset composition by type of fund as of March 31, 2021:

| | Without | With | |
|---------------------------------------|--------------|--------------|--------------|
| | Donor | Donor | |
| | Restriction | Restricted | Total |
| Board-designated endowment funds | \$ 2,713,228 | | \$ 2,713,228 |
| Regulatory-restricted endowment funds | 81,285 | | 81,285 |
| Donor restricted | | | |
| Original donor-restricted gift | | \$ 3,913,762 | 3,913,762 |
| Accumulated investment gains | | 2,621,209 | 2,621,209 |
| Total | \$ 2,794,513 | \$ 6,534,971 | \$ 9,329,484 |

Changes in endowment net assets for the year ended March 31, 2021:

| Without | With | |
|--------------|--|---|
| Donor | Donor | |
| Restriction | Restricted | Total |
| \$ 2,000,016 | \$ 4,509,960 | \$ 6,509,976 |
| 862,481 | 2,041,977 | 2,904,458 |
| | 168,272 | 168,272 |
| 10,350 | | 10,350 |
| (78,334) | (185,238) | (263,572) |
| \$ 2,794,513 | \$ 6,534,971 | \$ 9,329,484 |
| | Donor Restriction \$ 2,000,016 862,481 10,350 (78,334) | Donor RestrictionDonor Restricted\$ 2,000,016 862,481\$ 4,509,960 2,041,977 168,27210,350 (78,334)(185,238) |

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE I - REGULATORY RESTRICTED - PERPETUAL CARE ENDOWMENT

Memorial Garden is considered a cemetery under Ohio state laws. Ohio state cemetery and funeral laws (Laws) mandate cemetery owners establish an endowment care trust fund, segregated from other assets, and initially deposit \$50,000 in the fund. Laws mandate cemeteries further designate a certain percentage of burial site sales to this fund. The Association established a policy of allocating 10% of cash receipts from placement fees will be designated into the endowment care trust for perpetual care and maintenance. The balance in this endowed fund at March 31, 2022 and 2021 was \$82,293 and \$81,285, respectively.

NOTE J - EMPLOYEE BENEFIT PLANS

The Association maintains the Lakeside Association 401(k) Plan (the 401(k) Plan) for the benefit of its employees. Employees become vested in the plan after one years of service. Under the 401(k) Plan, the Association contributes one dollar for every two dollars contributed to the 401(k) Plan by the employee up to a maximum of 4% of the employee's gross salary. The Association contributed \$37,758 and \$55,928, respectively, to the 401(k) Plan during the years ended March 31, 2022 and 2021. Under the 401(k) Plan, the Association also contributes a percent of eligible employees' annual compensation. The contribution percentage is at the discretion of the Board of Directors and is determined annually. The Association contributed \$43,838 and \$55,476, respectively, under the plan during the years ended March 31, 2022 and 2021.

NOTE K - RENTAL INCOME UNDER OPERATING LEASES

The Association leases building space to various tenants under non-cancelable operating lease agreements with lease terms exceeding one year expiring on various dates through December 2032. Minimum future rentals from non-cancelable operating leases are as follows:

| Years Ending March 31, | Amount | | |
|------------------------|---------------|--|--|
| 2023 | \$ 63,389 | | |
| 2024 | 68,268 | | |
| 2025 | 62,236 | | |
| 2026 | 58,420 | | |
| 2027 | 37,760 | | |
| Thereafter | 149,103 | | |
| | \$ 439,176 | | |

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE L - OPERATING LEASES

The Association leases certain office equipment and a vehicle under operating lease agreements expiring at various dates through November 2024. Total rent expense from the leases for the years ended March 31, 2022 and 2021 was \$45,942 and \$48,749, respectively.

The Association leases submerged land under an operating lease agreement that expires in April 2046. Total rent expense on the lease for the years ended March 31, 2022 and 2021 was \$402.

Minimum future rental payments under all non-cancelable operating leases having remaining terms in excess of one year are as follows:

| Years Ending March 31, | Amount | |
|------------------------|--------|---------|
| 2023 | \$ | 38,389 |
| 2024 | | 37,278 |
| 2025 | | 24,986 |
| 2026 | | 402 |
| 2027 | | 402 |
| Thereafter | | 7,665 |
| | \$ | 109,122 |

NOTE M - INCOME TAXES

The Lakeside Association and the Lakeside Chautauqua Foundation are exempt from the federal income taxes under Section 501(c)(3) of the Internal Revenue Code. In addition, the Association and Foundation have been determined by the Internal Revenue Service not to be private foundations within the meaning of Section 509(a)(2) of the Internal Revenue Code.

Realty and Memorial Garden, wholly owned subsidiaries of The Lakeside Association, are disregarded entities for tax purposes. Therefore, all activity of Realty and Memorial Garden are reported on the tax returns of The Lakeside Association. The Association also operates a restaurant. Because the activity of Realty, Memorial Garden, and the Association's restaurant are not within the tax exempt purpose of The Lakeside Association, it is taxed as unrelated business income. A provision for income taxes is recorded based on unrelated business income. Current income tax expense is based on taxable income computed under the requirements of the Internal Revenue Code.

Notes to Consolidated Financial Statements Years Ended March 31, 2022 and 2021

NOTE M - INCOME TAXES (CONTINUED)

Income tax expense for the years ended March 31, 2022 and 2021 was \$-0- and \$1,005, respectively. The Association did not identify any material unrecognized tax benefits upon evaluation of tax positions taken and therefore, there was no material effect on the Association's financial condition or results of operations upon adoption. The Association evaluates at each balance sheet date uncertain tax positions taken, if any, to determine the need to record liabilities for taxes, penalties, and interest. The Association's policy is to record interest and penalties on uncertain tax provisions as income tax expense. As of March 31, 2022 and 2021, the Association had no accrued taxes, interest or penalties related to uncertain tax positions. The Association estimates the unrecognized tax benefit will not change significantly within the next twelve months.

NOTE N - SUPPLEMENTAL DISCLOSURE NON CASH FINANCING ACTIVITIES

During the year ended March 31, 2022, the Association purchased a real property on Poplar Avenue with debt of \$281,125.

During the year ended March 31, 2021, the Association purchased a vehicle with debt of \$48,277.



INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

The Board of Directors
The Lakeside Association and Affiliates

We have audited the consolidated financial statements of The Lakeside Association and Affiliates as of and for the year ended March 31, 2022, and our report thereon dated November 11, 2022, which expressed an unmodified opinion on those financial statements, appears on pages 1 - 2. Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 29 - 31 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and changes in net assets of the individual entities, and it is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position and changes in net assets of the individual entities. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Barnes Wendling Phs Sandusky, Ohio

November 11, 2022

Consolidating Statement of Financial Position March 31, 2022

| ASSETS | Lakeside Garden The Lakeside Chautauqua Chautau | | The Memorial Garden at Chautauqua Park LLC | The Lakeside Chautauqua Foundation | Eliminations | Consolidated |
|-------------------------------|--|------------|---|--|--------------|---------------|
| Current Assets | | | | | | |
| Cash and cash equivalents | \$ 2,828,791 | \$ 266,965 | \$ 127,805 | | | \$ 3,223,561 |
| Accounts receivable, net | 593,301 | | | | (\$ 221,514) | 371,787 |
| Supplies inventory | 13,489 | | | | | 13,489 |
| Prepaid expenses | 83,466 | 52,215 | | | | 135,681 |
| TOTAL CURRENT ASSETS | 3,519,047 | 319,180 | 127,805 | \$ -0- | (221,514) | 3,744,518 |
| Property and Equipment | | | | | | |
| Land and land improvements | 11,469,817 | 102,855 | 518,786 | | | 12,091,458 |
| Buildings and fixed equipment | 17,034,285 | 165,263 | | | | 17,199,548 |
| Equipment | 4,438,218 | | | | | 4,438,218 |
| | 32,942,320 | 268,118 | 518,786 | -0- | -0- | 33,729,224 |
| Less accumulated depreciation | 19,807,593 | 71,101 | 205,292 | | | 20,083,986 |
| 0 | 13,134,727 | 197,017 | 313,494 | -0- | -0- | 13,645,238 |
| Construction in progress | 638,088 13,772,815 | 197,017 | 313,494 | -0- | -0- | 638,088 |
| | 13,772,813 | 197,017 | 313,494 | -0- | -0- | 14,283,326 |
| Other Assets | | | | | | |
| Investments | 744,723 | | 88,799 | 9,964,982 | | 10,798,504 |
| Investment in Subsidiary | 524,809 | | | | (524,809) | -0- |
| Other assets | 26,168 | | | | | 26,168 |
| | 1,295,700 | | 88,799 | 9,964,982 | (524,809) | 10,824,672 |
| TOTAL ASSETS | \$ 18,587,562 | \$ 516,197 | \$ 530,098 | \$ 9,964,982 | (\$ 746,323) | \$ 28,852,516 |

Consolidating Statements of Financial Position (Continued) March 31, 2022

| LIABILITIES AND NET ASSETS | The Lakeside Association | Lakeside Chautauqua Realty, LLC | The Memorial Garden at Chautauqua Park LLC | The Lakeside Chautauqua Foundation | Eliminations | Consolidated | |
|--|-----------------------------|---------------------------------------|---|--|--------------|--------------------|--|
| Current Liabilities | | | | | | | |
| Accounts payable | \$ 278,536 | \$ 95,559 | \$ 123,960 | | (\$ 221,514) | \$ 276,541 | |
| Accrued salaries and wages | 151,126 | (923) | | | | 150,203 | |
| Deferred revenue | 452,055 | 272,085 | 106,000 | | | 830,140 | |
| Line of credit Current portion of notes payable | 308,835 92,815 | 12,629 | | | | 308,835 105,444 | |
| Current portion of notes payable Current portion of obligations under | 92,013 | 12,029 | | | | 105,444 | |
| annuity agreements | | | | \$ 4,682 | | 4,682 | |
| aiman, agreemente | | | | <u> </u> | | | |
| TOTAL CURRENT LIABILITIES | 1,283,367 | 379,350 | 229,960 | 4,682 | (\$ 221,514) | 1,675,845 | |
| Long-Term Liabilities | | | | | | | |
| Notes payable, less current portion | 1,094,711 | 88,338 | | | | 1,183,049 | |
| Obligations under annuity agreements, | | | | | | | |
| less current portion | | | | 26,633 | | 26,633 | |
| | 1,094,711 | 88,338 | | 26,633 | -0- | 1,209,682 | |
| TOTAL LIABILITIES | 2,378,078 | 467,688 | 229,960 | 31,315 | (\$ 221,514) | 2,885,527 | |
| Net Assets | | | | | | | |
| Without donor restriction | | | | | | | |
| Undesignated | 15,091,692 | 48,509 | 211,339 | | (524,809) | 14,826,731 | |
| Designated by the Board for endowment | | | | 2,800,919 | | 2,800,919 | |
| Regulatory-restricted endowment funds | | | 82,293 | | | 82,293 | |
| Mith domay postuistion | 15,091,692 | 48,509 | 293,632 | 2,800,919 | (524,809) | 17,709,943 | |
| With donor restriction Development fund | 1,117,792 | | | | | 1,117,792 | |
| Fiduciary fund | 1,117,792 | | | 245.908 | | 245,908 | |
| Endowment funds | | | 6,506 | 6,886,840 | | 6,893,346 | |
| smillion lands | 1,117,792 | -0- | 6,506 | 7,132,748 | -0- | 8,257,046 | |
| TOTAL NET ASSETS | 16,209,484 | 48,509 | 300,138 | 9,933,667 | (524,809) | 25,966,989 | |
| TOTAL LIABILITIES AND NET ASSETS | \$ 18,587,562 | \$ 516,197 | \$ 530,098 | \$ 9,964,982 | (\$ 746,323) | \$ 28,852,516 | |

Consolidating Statement of Activities and Changes in Net Assets Year Ended March 31, 2022

| 7001 E11000 III0101101, 2022 | The Lakeside Association | | Lakeside Chautauqua Realty, LLC | | The Memorial Garden at Chautauqua Park LLC | | The Lakeside Chautauqua Foundation | | minations | Consolidated |
|--|-----------------------------|----|---------------------------------------|----|---|----|--|-----|-----------|----------------------|
| REVENUE AND OTHER SUPPORT | | | | | | | | | | |
| Program revenue | | | | | | | | | | |
| Chautauqua | \$ 6,816,964 | _ | | | | | | | | \$ 6,816,964 |
| Realty, net | | \$ | 387,347 | _ | | | | | | 387,347 |
| Memorial Garden - burial fees | | | | \$ | 28,500 | | | | | 28,500 |
| | 6,816,964 | | 387,347 | | 28,500 | \$ | -0- | \$ | -0- | 7,232,811 |
| Support | | | | | | | | | | |
| Contributions and bequests | 1,919,846 | | | | | | 144,820 | | | 2,064,666 |
| Investment income, net | (5,025) | | | (| 2,673) | | 610,314 | | | 602,616 |
| Change in annuity agreements, net | | | | | | (| 5,215) | | | (5,215) |
| | 1,914,821 | | -0- | (| 2,673) | | 749,919 | | -0- | 2,662,067 |
| Total revenue and support | 8,731,785 | | 387,347 | | 25,827 | | 749,919 | | -0- | 9,894,878 |
| Endowment appropriation | 299,632 | | | | | (| 299,632) | | | -0- |
| Total revenue and other support | 9,031,417 | | 387,347 | | 25,827 | | 450,287 | | -0- | 9,894,878 |
| EXPENSES | | | | | | | | | | |
| Salaries and wages | 3,085,448 | | 172,143 | | 26,829 | | | | | 3,284,420 |
| Payroll taxes | 274,892 | | 4,201 | | -,- | | | | | 279,093 |
| Employee benefits | 454,624 | | 9,679 | | | | | | | 464,303 |
| Program contracts | 710,321 | | 2,097 | | 3,102 | | | | | 715,520 |
| Supplies | 391,733 | | 951 | | 3 | | | | | 392,687 |
| Depreciation and amortization | 948,978 | | 15,509 | | 23,342 | | | | | 987,829 |
| Utilities, telephone, and rubbish removal | 610,050 | | 731 | | 3,674 | | | | | 614,455 |
| Maintenance and repairs | 256,704 | | 104,396 | | 7,518 | | | | | 368,618 |
| Advertising and publications | 48,544 | | 101,000 | | 7,010 | | | | | 48,544 |
| Travel and auto | 72,648 | | | | | | | | | 72,648 |
| Food service and lodging | 422,969 | | | | | | | | | 422,969 |
| Professional fees | 373,417 | | 8.051 | | 25 | | | | | 381,493 |
| Bank charges | 203,426 | | 41,656 | | 25 | | | | | 245,082 |
| Insurance | 165,120 | | 4,300 | | | | | | | 169,420 |
| Taxes | 152,189 | | 10.669 | | | | | | | 162,858 |
| | 152,169 | | 1.942 | | | | | | | 161,239 |
| Lease payments | 160,449 | | 1,942 | | | | | | | 160,599 |
| Promotional | | | | | | | | | | |
| Interest expense | 56,947 | | 5,746 | | 077 | | | | | 62,693 |
| Miscellaneous Total expenses | 118,872 8,666,628 | | 11,130 393,351 | | 277 64.770 | | -0- | | -0- | 130,279 9,124,749 |
| · | 0,000,020 | | 393,331 | | 04,770 | | -0- | | -0- | 9,124,749 |
| OTHER INCOME | | | | | | | | | | |
| Paycheck Protection Program loan forgiveness | 639,410 | | | | | | | | | 639,410 |
| Gain on disposal of property and equipment | 4,900 | | | | | | | | | 4,900 |
| Total other income | 644,310 | | -0- | | -0- | | -0- | | -0- | 644,310 |
| Changes in net assets | 1,009,099 | (| 6,004) | (| 38,943) | | 450,287 | | -0- | 1,414,439 |
| Net assets, beginning of year | 15,200,385 | | 54,513 | | 339,081 | | 9,483,380 | | 524,809) | 24,552,550 |
| NET ASSETS, end of year | \$ 16,209,484 | \$ | 48,509 | \$ | 300,138 | \$ | 9,933,667 | (\$ | 524,809) | \$ 25,966,989 |